



Council Chronicle

2009: Vol. 3, No. 2 (Summer - Fall)

The National Council on U.S.-Arab Relations is pleased to provide the seventh edition of the *Council Chronicle*, the Council's newsletter. The *Chronicle* seeks to keep the Council's supporters informed and updated by presenting news and special reports on the Council's year-round educational programs, events, and activities. For new readers interested in learning more about the Council's vision and mission, together with the ways and means it utilizes to pursue both, please visit the Council's Web site at www.ncusar.org.

About the National Council on U.S.-Arab Relations

Founded in 1983, the National Council is an American educational, non-profit, non-governmental organization dedicated to improving American knowledge and understanding of the Arab world. It endeavors to do this through leadership development, people-to-people programs, academic seminars, an annual Arab-U.S. policymakers' conference, specialized publications, and the participation of American students and faculty in Arab world study abroad and Arabic language learning experiences as well as intensive year-round and summer university student internships, combined with an academic seminar in the nation's capital.

The Council's *vision* for the U.S.-Arab relationship is one that rests on a solid, enduring foundation of strategic, economic, political, commercial, and defense cooperation, strengthened continuously by exchanges of present and emerging leaders among Americans and Arabs alike.

The Council's *mission* is educational. It seeks to enhance American awareness and appreciation of the multi-faceted and innumerable benefits the United States has long derived from its relations with the Arab world.

In pursuit of its mission, the Council serves as a U.S.-Arab relations programmatic, informational, and human resources clearinghouse. In so doing, it provides cutting edge information and insight to national, state, and local grassroots organizations, media, and public policy research institutes, in addition to select community civic, religious, business, and professional associations.

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National Council Achieves Top (Four Star) Charity Rating

The National Council on U.S.-Arab Relations was recently awarded a Four Star Rating by Charity Navigator, America's premier independent charity evaluator. Charity Navigator helps charitable givers make intelligent giving decisions by providing in-depth, objective ratings and analysis of the financial health of America's largest charities. In earning Charity Navigator's highest four star rating, the Council was deemed to have demonstrated exceptional financial health, outperforming most of its peers in the management and growth of its finances in the most fiscally responsible manner possible.



National Council President Dr. John Duke Anthony presents legendary White House Press Correspondent Helen Thomas the Council's Lifetime Achievement Award



Saudi Arabian Ambassador to the United States Adel Al-Jubeir joins U.S. Ambassador to Saudi Arabia James Smith on the Policymakers Conference' Ambassadors Roundtable



Admiral William J. Fallon (USN, Ret.), former Commander, U.S. Central Command addresses a luncheon session



Renowned Specialists Barbara Slavin, Hillary Mann Leverett, Christopher Koch, and Jeffrey Lewis address the session on Iran And Regional Security

18th Annual Arab-U.S. Policymakers Conference

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Annual University Student Internship Program: June - August 2009

The National Council's Model Arab League/Arab-U.S. Relations Youth Leadership Development Program has been linked for many years to the Council's **Annual University Student Summer Internship Program**. The program's participants are alumni of the Models and other rising young American leaders of tomorrow. U.S. Ambassador Edward Gnehm (Ret.) made it possible for this past summer's program to be administered again in association with The George Washington University's (GWU) Institute for Middle East Studies in the Elliott School of International Affairs. Ambassador Gnehm is a member of the GWU faculty where he holds the Kuwait Chair in Gulf Studies. As in previous years, the 2009 Program provided fertile training ground and an invaluable firsthand professional work experience for young American leaders interested in a career devoted to improving U.S.-Arab relations.



The National Council expresses its appreciation to The George Washington University and The Elliott School of International Affairs for the use of its seminar facilities for the 2009 Summer Internship Program in the nation's capital.

The program, which lasts from June 1-August 8, provides students an opportunity to work in the nation's capital at 14 nongovernmental organizations involved in one way or another in efforts to improve Arab-U.S. relations. The experience is one that could not possibly be duplicated or paralleled by the students' university studies on campus. In addition to their time assisting with the office routines of their host organizations, the interns meet and are briefed as well as mentored several times a week by some of America's most renowned specialists in international relations as they pertain to the Arab world.

By design, the primary focus of the academic component of the program centers on a sub-region of the Arab countries, the Middle East, and the Islamic world: *Arabia and the Gulf*. The reason relates to three truisms with implications for American and other countries' needs, concerns, interests, objectives and relations. First, this particular region, together with its maritime routes, has long been

regarded globally as the epicenter of the most strategically and economically vital energy resources that drive the engines of the world's economies.



As these maps illustrate, the academic focus of the internship program is on Arabia and the Gulf, which despite being of vital strategic and economic importance globally remains little understood by most Americans and many others.



Dr. Anthony (L) chairs a session in which he and the interns analyze and discuss issues relating to the six Gulf Cooperation Council countries – Bahrain, Kuwait, Oman, Qatar, Saudi Arabia, and the United Arab Emirates.



Mr. Essa Mohamed Al Mannai, First Secretary, hosted a luncheon and briefing for the interns at the Embassy of the State of Qatar. The interns learned of Qatar's rapid emergence as one of the world's most important producers of liquefied natural gas, its annual hosting of international conferences focusing on trade issues as well as multi-faith dialogue, and its role in mediating various regional disputes.

Second, Arabia and the Gulf are front and center among some of the most pressing international issues relating to war and peace. Indeed, it is the one part of the planet more than any other to which, on three separate occasions, large numbers of American and other foreign armed forces have been mobilized and deployed in the past quarter of a century. Third, the ongoing importance to much of humankind represented by these nine countries – Bahrain, Iran, Iraq, Kuwait, Oman, Qatar, Saudi Arabia, the United Arab Emirates, and Yemen -- is undeniable. Despite this, the number of Americans who specialize in this sub-region and its member states remains exceptionally limited.

Accordingly, one of the program's objectives is to increase the number of foreign affairs practitioners that are as knowledgeable of Arabia and the Gulf's internal and external dynamics as possible. To that end, most of the lectures address issues related to the member-states' systems of governance, political realities, economic and social development, as well as foreign affairs, on one hand, and, on the other, the relationships of the United States with this Arab sub-region and its neighbors -- and *vice versa*.



Escorted by Dr. Anthony (4th from left), the interns were hosted for a briefing at the Embassy of the Kingdom of Saudi Arabia by Mr. Nail Al Jubeir, the Embassy's First Secretary and Director of Information.



The interns pose for a group picture during a briefing at the National Council's office.

Program alumni currently serve as senior diplomats in American embassies in the Arab world, in U.S. government executive branch agencies as well as Congressional committees dealing with U.S.-Arab policy issues, major national and international print as well as broadcast media, leading American corporations engaged in U.S.-Arab trade, investment, technology cooperation, and the establishment of joint commercial ventures, and as teachers of Arabic and Arab area studies in American universities.

The Arab-U.S. relations programs, activities, and functions represented by the fourteen organizations and corporations that provided the professional work experience component of this year's program are varied. Included are educational development and exchange, bimonthly and quarterly publications, humanitarian relief, public broadcasting, academic area studies, international transportation, foreign trade, and peace and justice advocacy. An additional feature of the program is site visits to public and private sector institutions such as Arab embassies, energy corporations, congressional committees, and executive branch agencies.



One of the highlights of the program was the opportunity for the interns to have a guided tour of the Department of State's formal diplomatic reception rooms after a briefing and discussion session with Ambassador Ronald L. Schlicher, Principal Deputy Assistant Secretary, Bureau of Near Eastern Affairs, U.S. Department of State.



The interns pose with Bahraini Ambassador to the United States Houda Ezra Ebrahim Nonoo (center), who hosted and briefed them at the Embassy of Bahrain.

Administering this year's program again were National Council President Dr. John Duke Anthony as Chairman and lead lecturer, Vice President for Programs Dr. James A. Winship as Coordinator and lecturer, and Ms. Megan Geissler, Model Arab League Coordinator and Special Assistant. The National Council wishes to express its appreciation to the Olayan Group for its support for this program.

Fall 2009 Model Arab Leagues

Northeast Regional Model Arab League Boston, MA - November 6-8

The 2009 Northeastern University Regional Area Model (NERMAL), convened at Northeastern University in Boston November 6-8, succeeded on multiple levels. Evidence of the growing interest and popularity of this particular Model was reflected in the fact that four more universities participated than the year before. In addition, the number of participants this year reached a record high. Student delegates debated and passed resolutions on numerous diverse topics reflecting the real-life domestic dynamics and policy challenges presently facing all 22 of the League's Arab member-states. Since the Model's completion, many of the new universities have joined veteran ones to indicate their intent to participate again in the 2010 Northeast Regional Model.



The Northeast Regional Model Secretary-General awards a certificate to a student delegate for outstanding representation of her country's policies and positions.



Delegates from the Joint Defense Council pose for a picture during the 2009 Northeast Model Arab League at Northeastern University in Boston, Massachusetts.



Student delegates in the Council on Palestinian Affairs collaborate in drafting a resolution.



Student delegates from the Council on Political Affairs gather for a picture at the Northeast Regional Model Arab League at Northeastern University in Boston.



The Secretariat of the Northeast Regional Model Arab League presides over the Closing Plenary Session, where resolutions passed in councils come before the entire body for a final vote.

Capital Area Regional Model Arab League

Washington, DC - November 6-8

November 6-8, 2009 was a special three-day period. It joined the National Council, the Georgetown University Graduate School of Foreign Service's Center for Contemporary Arab Studies, and an impressive number of students from six universities in the mid-Atlantic region in a collaborative educational venture. The dates were those for the newest addition to the Council's now record 14 premier Arab-U.S. relations leadership development programs administered annually in cities and universities throughout the United States.



A student delegate makes a speech supporting a resolution in the Joint Defense Council at the Capital Area Model at Georgetown University

The formation of the Capital Area Regional Model Arab League in association with Georgetown University is the result of a pair of complementary forces and factors. One is the continuing national need for greater knowledge and understanding of the Arab world in the United States. The other is the extraordinary popularity of the Council's National Model Arab League. The latter event has been convened

annually each spring in Washington, D.C. for more than a quarter of a century. That Model typically has more than 300 participants. Always filled to overflowing, the National Model Arab League has long been unable to accommodate the many additional numbers of students and universities eager to be allowed to participate. Hence, the establishment of an additional Model Arab League in the nation's capital.

Over seventy students from American University, George Washington University, Georgetown University, Bloomsburg University, McDaniel College, and the U.S. Naval Academy took part in this first-ever three days of debate on Arab world issues in the fall at one of America's leading institutions of higher education. The focus of the debates ranged from Arab insurgencies in Iraq and Palestine to civil dynamics, economic and social development, and defense as well as environmental cooperation.

Highlights included opening remarks by H.E. Ambassador Maen Areikat, Chief Representative of the Palestine Liberation Organization Mission to the United States, and an Arab dinner provided by the Embassy of the United Arab Emirates. Program Coordinator Megan Geissler said of the program, "The exercise focuses heavily on enabling students to develop the debate, speaking, writing, and presentational skills with which they can accurately role-play Arab diplomats in situations as reflective as possible of real-life Arab world crises in their policy-related contexts. In the process, students grapple with how contemporary Arab representatives and policymakers analyze not only a range of cutting edge issues affecting their respective countries' government and people. They also simultaneously have no choice but to come to grips with and learn how to forcefully debate the rationales for various Arab foreign policies, positions, and attitudes towards a wide range of regional challenges and opportunities."

National Council President Dr. John Duke Anthony addressed the delegates in their final summit session. Afterwards he presented outstanding performance awards to individual delegations and students. In an interview, Dr. Anthony said, "The skills developed in the Model Arab League Program by students representing Arab diplomats and foreign affairs officials are at once numerous, multifaceted, and exceptionally valuable. Like no other educational activity I know of, one skill it instills and enhances through practice with one's peers and in front of adult faculty advisers and judges is empathetic awareness of the logic and legitimacy of other people's viewpoints and positions on important matters of public policy.

"This trait," Dr. Anthony said, "as is obvious to any serious student of the modern history of efforts by outsiders to bring a measure of peace, justice, and effective closure to some of the world's seemingly more

intractable interstate conflicts, has often been missing. Certainly, it has not always been conspicuous among the skills that many Western foreign affairs practitioners have brought to Arab-centric challenges of regional diplomacy, mediation, presentation, representation, and negotiation. In addition, participation in a Model ensures the achievement of something else. Students come away not only with much greater first-hand knowledge of the array of complex factors and forces that determine Arab decision-making. They also become better able to understand the important roles that Arabs play in regional and global affairs."

Students spent weeks preparing for the CARMAL by researching their assigned country's policies and learning parliamentary procedure. Bloomsbury University student delegate Michael Kennedy said, "I know that careers await people who understand Arabs and U.S. policy toward the Arab countries. Like nothing else, the Model Arab League is a great way to go beyond what I have learned about Arab affairs in the classroom. In my case, it enabled me to enter into the mindset of a diplomat from Jordan, the country I represented. One thing for sure, as a result of my participation in the Model, I'll never think of Jordan and the challenges it confronts in quite the same way again."



Student delegates vote on an amendment to a resolution in the Council on Environmental Affairs at Georgetown University's Capital Area Model.



Student delegates enjoy a traditional Arab meal, courtesy of the Embassy of the United Arab Emirates, on a break from the proceedings of the Capital Area Model in Washington, DC.

Ms. Nadia Selim chaired the Model's Council on Palestinian Affairs. A recent alumna of the University of Montana at Missoula, she said, "This is not the only time I've benefited from this program. My first experience was in the National Council's Northern Rockies Regional Model. Participating in the Models has helped me develop leadership skills and debate skills more than anything else I have done. In the process, I have gained a great deal. In particular, I've learned how to explain the importance of the Arab world for reasons over and beyond the public's often misleading stereotypes associated with the region's prodigious energy resources. To cite but one example, how is one supposed to find a solution in Palestine or do business in an Arab country without people understanding the complexity of Arab issues in depth?"

Asked to enumerate and contextualize the range of skills that the Models help provide the student participants, Dr. Anthony was quick to do so. "Within the confines of the students' time together, they learn effectively how to accomplish numerous things that, beforehand, many would have considered difficult or impossible. For example, they become familiar with what it takes to effectively define issues, compile a public policy agenda, and arrange an agenda's order of procedure in terms of priorities. They learn how to organize a committee meeting to process the business before its members, how to address each of the committee's issues, and how to end a meeting with all or as much as possible of its agenda having been adequately discussed, debated, and decided. They practice how to apply procedural and time management skills. They do so with a view to achieving consensus on drafts of resolutions the committee will submit to the final plenary summit session for a vote by the delegations of all the Arab countries represented.

"The students learn how to adopt and represent a position not only in terms of a particular Arab government's real-life preferences. They also learn how to distill, debate, and defend the essence of a government's policies in as short a time span as thirty seconds, one minute, three minutes, or five minutes -- the maximum allowed any speaker."

Dr. Anthony added that, "In the process, students cannot help but appreciate, and have a chance to practice, the art of public speaking and being able, often on very short notice, to write as well as articulate rapidly, clearly, and forcefully in support of a specific policy. Along the way, they also develop several other skills. Examples are how to incorporate ordinarily unusual but in the world of politics time-honored language and phrases into a carefully crafted resolution to be submitted to public debate in committee as well as plenary session."

"The students," Dr. Anthony said, "become adept at how to caucus – meet with their likely supporters at breaks off to the side -- with a view to determining the best tactic to advance the prospects for success of their respective countries' positions. And they get to practice all these techniques against all the other delegations' representatives who, like them, are also under pressure and trying to achieve positive outcomes for their countries' policies."

Dr. Anthony continued, "as the momentum of a Model builds towards closure in the final summit meeting, the delegates are emotionally on pins and needles. This is natural, for the delegates have no earlier way of knowing how well, in the eyes of the Models' judges, they performed in competition with the others. They wonder how their resolutions will fare when subjected to significantly broadened debate, discussion, and decision in the end. But what comes across in the process to all who participate is an appreciation not only for the arts and acts of personal and organizational discipline, compromise, deal-making, and losing as well as winning with grace and dignity. Every participant leaves the Model experience knowing from direct experience what it takes to forge a winning vote for a given country's policies.

"Two other values also result. One is an understanding of what goes into forming a successful coalition. Ordinarily, if there are no abstentions in a Model comprised of delegations representing all 22-country League Arab States, the goal of each delegation is to obtain the support of at least 11 other delegations than one's own in order for their resolutions to be accepted as policy. The other value underscores the truism that 'democracy is not a spectator sport – that to obtain the results one seeks, one has no choice but to participate."



A student delegate representing Libya casts a vote in the Council on Political Affairs at the Capital Area Model.



A delegation from Georgetown Washington University, with Model Arab League Coordinator Megan Geissler (center), displays its certificates for outstanding representation of their country at the Capital Area Model.

Recent and Upcoming Publications

Dr. Anthony's essay, "Strategic Dynamics of Iran-GCC Relations," will be featured together with essays by other scholars in a book edited by Dr. Jean-François Seznec and Mimi Kirk of Georgetown University's Center for Contemporary Arab Studies (CCAS). The soon-to-appear work will be published by Routledge and is titled *Industrialization in the Gulf: A Socioeconomic Revolution*. The book's chapters are derived from the presentations by the speakers at CCAS' annual 2008 symposium of the same title. The

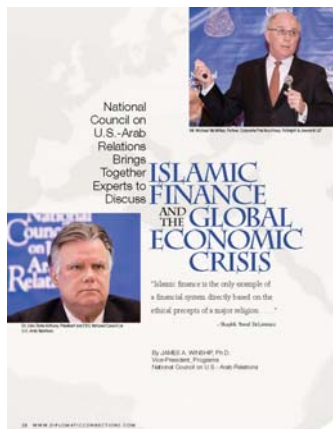


volume chronicles and analyzes the Gulf's increasing movement towards industrialization not only in light of its comparative economic advantages rooted in its massive and relatively inexpensive-to-produce energy resources. It also assesses the record to date of the member-countries' strategic objective of diversifying their economies beyond their present major reliance on oil and gas. Throughout, the essays examine the implications of how this transformative process is starting to impact not only the region's economies and social make-up, but also the overall course of modernization and development, the position and role of foreign labor, growing trends in women's education, and the increasing frequency and extent of women working outside the home.



Dr. James Winship, Vice President, Programs for the National Council, published an article about the Council's February 17, 2009 Public Affairs Briefing on the topic "Islamic Finance and the Global Economic Crisis" in *Diplomatic Connections Business Quarterly*. The program featured two of the world's leading experts on Shari'ah (Islamic law) compliant financial instruments, Dr. Yusuf Talal DeLorenzo, Chief Shariah Officer for Shariah Capital, and Mr. Michael McMillen, Attorney for Fulbright & Jaworski LLP, discussing the emerging and rapidly growing role of Islamic finance in the international financial community. The article can be accessed online through the National Council's Web site www.ncusar.org.

Diplomatic CONNECTIONS®



National Council Board of Directors Welcomes Two New Members

Dr. Joseph C. Moynihan

Dr. Joseph C. Moynihan is a Vice President of Northrop Grumman Electronics Systems (NGES) with specific responsibility to lead the Electronic Systems Sector's business development efforts in the Northeast Region of the United States.



Prior to accepting these responsibilities, Dr. Moynihan served as the Northrop Grumman Electronic Systems' Chief Executive for the Arab World and Africa from regional offices located in Abu Dhabi, United Arab Emirates (UAE). In this regard he and the regional offices in Algiers and Cairo which reported to him represented NGES executive leadership to senior officials within the government and military services of Arab and African States.

Dr. Moynihan also served as the Deputy Director for Research at the Emirates Center for Strategic Studies and Research located in Abu Dhabi.

Dr. Moynihan completed service in the United States Air Force at the rank of Colonel and held a variety of command, staff, and academic posts, including senior command in the Airborne Warning and Communications System (AWACS) weapon system, senior staff responsibilities within the Office of the Secretary of Defense and the United States Special Operations Command, and a research residency with the Fletcher School of Law and Diplomacy at Tufts University.

Dr. Moynihan earned his Ph.D. in International Studies from Saint Louis University and is a member of the Executive Seminar for Senior Officials in National Security sponsored by the John F. Kennedy School of Government at Harvard University.

Since the National Council began administering its Annual Arab-U.S. Relations Policymakers Conferences in 1991 and continuing until the present and the most recent Policymakers Conference, Dr. Moynihan has frequently served as a chair or speaker in the sessions that have focused on aerospace and defense issues.

Born in 1946, Dr. Moynihan is married to Sharon Moynihan (Col., USAF, Ret.). They have two children; both are currently serving in the U.S. Navy.

Mr. John Moore

In July 2008, Mr. John ("Jack") Moore was appointed Director of the Washington, D.C. Office of Aramco Services Company (ASC). He had previously served for more than 15 years as an advisor in ASC's Department of Government Relations and, later, as Business Manager. Before joining ASC in 1993, his career in the fields of energy and petroleum included extensive private sector and government experience. In the former capacity, he served for nine years as an oil market analyst for Transworld Oil in Bermuda in support of the company's oil market trading activities. He began his career in energy with the Office of International Affairs at the U.S. Department of Energy as a political and economic analyst specializing in international petroleum markets and energy producing. In his current position, he oversees ASC's governmental and public affairs activities.



Other boards of directors of which Mr. Moore is a member include the Middle East Institute, and the Advisory Board of the Georgetown University Edmund Walsh Graduate School of Foreign Service's Center for Contemporary Arab Studies. He received his Bachelors and Masters Degrees, respectively, from Oregon State University and the Fletcher School of Law and Diplomacy at Tufts University.

National Council Welcomes Model Arab League Alumni as Staff Members

Ms. Chelsey Boggs

Chelsey Boggs is the National Council's new Special Projects Assistant. Her responsibilities include helping with publications and supporting management in research and development. Chelsey graduated *summa cum laude* in History and Politics from Converse College in Spartanburg, South Carolina, where her academic adviser, among others, was National Council Malone Faculty Fellow in Arab and Islamic Studies Program in Saudi Arabia Alumnus Dr. Joe Dunn. At Converse Chelsey participated in award-winning delegations at the Southeast and National Model Arab Leagues for four consecutive years. In addition to studying Arabic at the Yemen College of Middle East Studies in Sana'a, Chelsey has assisted Dr. Anthony in the course he teaches on "Politics of the Arabian Peninsula" in the Master of Arts in Arab Studies Program at the Georgetown University Graduate School of Foreign Service's Center for Contemporary Arab Studies.



Mr. Josh Hilbrand

Josh Hilbrand is the National Council's new Program Assistant for the Council's Model Arab League Program. Josh received his Bachelors Degree in International Relations and History from Grand Valley State University in Allendale, Michigan, where among his academic advisers was National Council Malone Faculty Fellow in Arab and Islamic Studies Program in Egypt Alumnus Dr. James Goode. In addition to being an alumnus of both the Michigan and National Model Arab Leagues, Josh worked with the nonprofit nongovernmental organization, Hands Long the Nile in Washington, D.C., for his work-study experience in the Council's 2009 University Student Summer Internship Program in the nation's capital.



Additional National Council News & Notes

National Council Hosts Meeting With Newly-Appointed U.S. Ambassador to Saudi Arabia

On August 10, 2009, the National Council hosted a discussion and question-and-answer meeting with Brigadier General James B. Smith (USAF, Ret.), newly-appointed United States Ambassador to Saudi Arabia, to discuss the Saudi Arabia-United States relationship. Present were numerous government, corporate, academic, and public policy research institute leaders. General Smith, confirmed by the Senate on August 4, 2009, was formerly International Business Development Executive for Raytheon Integrated Defense Systems.

Thank You to Qatar Airways

The National Council extends special thanks to Qatar Airways for its programmatic support over the past year. Qatar Airways has been a valuable supporter of National Council Malone Fellow Programs in Oman, Qatar, and Saudi Arabia, in addition to being a top-level sponsor of the National Council's Annual Policymakers Conference.



National Council Establishes Endowment Fund

The National Council Board of Directors is proud to announce the establishment of an endowment fund in support of the Council's educational mission and programs. Spearheaded by Board Chairman Rear Admiral Harold J. Bernsen, (USN, Ret.), the fund is designed to help ensure the availability of resources to sustain the Council's international, national, state, and local cultural, educational, and informational efforts to improve Arab-U.S. relations.

Thank You to 2009 National Council Individual Supporters

Given the ongoing uncertain economic situation, the National Council is especially appreciative of the generosity reflected in the ongoing contributions in support of what the Council seeks to accomplish. We proudly and gratefully list their names as follows:

Robert Abel	Harriet Fulbright	Mustafa Foundation
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The National Council depends on its supporter's contributions to continue its educational mission to strengthen and expand U.S.-Arab relations. We invite you to contribute to the National Council on U.S.-Arab Relations Annual Fund. *The Council is recognized as a 501 (c) (3) public charity and contributions are federally tax-deductible to the fullest extent allowed under law. Tax-deductible gifts to the Annual Fund provide vital unrestricted revenues that help support the Council's full range of programming. You can make your gift payable to the National Council on U.S.- Arab Relations through a safe and secure online credit card donation by visiting the National Council's website, www.ncusar.org, or you can mail a check to the National Council at:

National Council on U.S.-Arab Relations
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Washington, DC 20036

Your support is needed now more than ever.

National Council Board of Directors

Chairman - Rear Admiral Harold J. Bernsen, (USN, Ret.): also President, Board of Trustees of Physicians for Peace; Director, American-Bahraini Friendship Society; former Commander, U.S. Middle East Force; and Director Emeritus, National U.S.-Arab Chamber of Commerce;

Founding President and Chief Executive Officer - Dr. John Duke Anthony: also Member, International Economic Policy Advisory Committee, U.S. Department of State; Vice President, International Foreign Policy Center; Adjunct Associate Professor, Defense Institute of Security Assistance Management, U.S. Department of Defense; and Adjunct Associate Professor of "Politics of the Arabian Peninsula" at the Georgetown University Graduate School of Foreign Service's Center for Contemporary Arab Studies;

Treasurer -- Dr. Peter A. Gubser: also Immediate Past President, American Near East Refugee Aid, Inc.;

Member - Dr. Mario A. Pascale: also former member, Board of Trustees, World Learning, Inc.; founding Director, National Council California Committee on U.S.-Arab Relations; and Delegation Leader for National Council professorial and student delegates to Bahrain, Kuwait, Lebanon, Morocco, Oman, Syria, and Yemen;

Member - Mr. John Mulholland: also former President, American Business Association, Jeddah, Saudi Arabia;

Member - Dr. Joseph C. Moynihan: also Vice-President, Northrop Grumman; former Assistant to the Executive Director, Emirates Center for Strategic Studies and Research; and

Member - Mr. John Moore: also Director, Aramco Services Company, Washington, DC, and member of the boards of directors of the Middle East Institute and the Georgetown University Graduate School of Foreign Services' Center for Contemporary Arab Studies.

National Council Management and Staff

Vice-President and Director of Development -- Mr. Patrick A. Mancino: also former assistant to the president and director of development, American Arab Anti-Discrimination Committee; and former legislative assistant, House of Representatives, United States Congress;

Vice President, Programs -- Dr. James A. Winship: also Professor Emeritus, Augustana College, Rock Island, Illinois and former Model Arab League Faculty Adviser;

Coordinator, Model Arab League Program -- Ms. Megan Geissler: also Alumnus, Model Arab League Program;

Special Projects Assistant -- Ms. Chelsey Boggs: also Alumnus, Model Arab League Program;

Assistant, Model Arab League Program -- Mr. Josh Hilbrand: also Alumnus, Model Arab League Program; and

Publications Coordinator -- Mr. Mark Morozink: also Alumnus, Model Arab League Program, and former Coordinator, Model Arab League Program (2006-2008).

Photo credits for this issue: National Council on U.S.-Arab Relation; picture of Admiral William Fallon: Janel Norton. Maps courtesy of the University of Texas Libraries, The University of Texas at Austin.

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